#### **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey Sales Method Annual Retail Sales 1st Year of Direct |           |           |          |         |           |            |           |           |           |           |
|--|---|-----------|-----------|----------|---------|-----------|------------|-----------|-----------|-----------|-----------|
|  |   |           | Sales M   | lethod   |         | Annual Re | tail Sales |           | 1st Year  | of Direct |           |
| Demographic categories of the  | Industry  | All       | Person    | Party    | Under   |           |            | Over      | Selling   | in U.S.   |           |
| company are shaded in <u>light red</u> →                                   | Wide  | Reporting | to        | Plan/    | \$3     | \$3-29.9  | \$30-200   | \$200     | Before    | 2000 or   | Company   |
|  | Estimates   | Firms     | Person    | Groups   | Million | Million   | Million    | Million   | 2000      | After     | Data      |
| Total Number of Firms  | 1,400   | 102       | 56        | 46       | 22      | 28        | 27         | 25        | 39        | 63        | 1         |
| U.S. Sales Volume & Growth <sup>1</sup>                                    |   |           |           |          |         |           |            |           |           |           |           |
| Average Retail Sales per Firm (\$thousands)                                |   |           |           |          |         |           |            |           |           |           |           |
| 2014   | \$24,621  | \$194,221 | \$286,538 | \$71,131 | \$1,089 | \$9,454   | \$81,343   | \$662,457 | \$332,562 | \$102,775 | \$400,000 |
| 2015   | \$25,800  | \$200,672 | \$300,502 | \$67,565 | \$1,302 | \$12,615  | \$85,178   |           | \$341,471 | \$107,602 | \$414,000 |
| Percent change   | 4.8   | 3.3       | 4.9       | -5.0     | 19.6    | 33.4      | 4.7        | 2.7       | 2.7       | 4.7       | 3.5       |
| Other 2015 Retail-Sales Growth Rate Data<br>Percent Change from Prior Year |   |           |           |          |         |           |            |           |           |           |           |
| Simple average <sup>2</sup>  | n/a*  | 45.2      | 49.9      | 38.9     | 71.0    | 82.5      | 27.9       | 3.8       | 5.9       | 71.1      |           |
| Median <sup>3</sup> (second quartile)                                      | n/a*  | 6.9       | 6.9       | 7.4      | 7.1     | 18.8      | 5.6        | 2.1       | 4.7       | 26.7      |           |
| Middle 50% range: <sup>4</sup>   |   |           |           |          |         |           |            |           |           |           |           |
| Low (first quartile)   | n/a*  | -1.8      | -0.9      | -1.9     | -7.6    | 6.2       | 0.2        | -5.2      | -0.4      | -2.0      |           |
| High (third quartile)  | n/a*  | 49.6      | 35.9      | 65.8     | 107.6   | 65.4      | 33.9       | 9.4       | 9.4       | 70.4      |           |
| Percent of Firms<br>Whose Growth Rate Was:                                 |   |           |           |          |         |           |            |           |           |           |           |
| More than 0%   | n/a*  | 69.4      | 71.4      | 66.7     | 63.2    | 85.2      | 74.1       | 52.0      | 71.8      | 67.8      | 100.0     |
| Equal or less than 0%  | n/a*  | 30.6      | 28.6      | 33.3     | 36.8    | 14.8      | 25.9       | 48.0      | 28.2      | 32.2      | 0.0       |
| Number of Firms  |   | 98        | 56        | 42       | 19      | 27        | 27         | 25        | 39        | 59        | 1         |

\*An industry-wide estimate was not calculated for this item.

Note: Totals may not sum due to rounding.

<sup>1</sup>Company "estimated retail sales" is defined as the total aggregated amount paid by the ultimate consumers of the products and services. Only firms with sales in both 2014 and 2015 are included.

<sup>2</sup>For all reporting firms and for each subgroup of reporting firms, the simple average is derived by calculating a retail sales growth rate (i.e., the percentage change in a firm's retail sales from 2014 to 2015) for each of the reporting firms and averaging them. Each firm counts equally by calculating the average in this manner.

<sup>3</sup>For all reporting firms or for a given subgroup of reporting firms, one-half of the reporting firms had growth rates less than the median value, and one-half had growth rates greater than the median value.

<sup>4</sup>For all reporting firms or for a given subgroup of reporting firms, one-half of the reporting firms had growth rates between the low and high values of the middle 50% range.

## **Detailed Survey Data Tabulations**

|   |                                     |              | Tabulations                  | of Data fro                        | om Firms Pa                         | rticipating                  | in the Grov                   | vth & Outlo                          | ok Survey                           |                                      |                                     |
|---|-------------------------------------|--------------|------------------------------|------------------------------------|-------------------------------------|------------------------------|-------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|-------------------------------------|
|   |                                     |              | Sales M                      | ethod                              |                                     | Annual Re                    | tail Sales                    |                                      | 1st Year o                          | of Direct                            |                                     |
| Demographic categories of the   | Industry                            | All          | Person                       | Party                              | Under                               |                              |                               | Over                                 | Selling                             | in U.S.                              |                                     |
| company are shaded in <u>light red</u> $\rightarrow$  | Wide                                | Reporting    | to                           | Plan/                              | \$3                                 | \$3-29.9                     | \$30-200                      | \$200                                | Before                              | 2000 or                              | Company                             |
|   | Estimates                           | Firms        | Person                       | Groups                             | Million                             | Million                      | Million                       | Million                              | 2000                                | After                                | Data                                |
| Sales by Sales Method<br>Percent of 2015 Retail Sales   |                                     |              |                              |                                    |                                     |                              |                               |                                      |                                     |                                      |                                     |
| Person-to-person/face-to-face/door-to-door<br>Party plan/groups/classes, including online parties<br>Other <sup>1</sup> | 71.0<br>20.4<br><u>8.6</u><br>100.0 | 19.6<br>10.9 | 79.8<br>8.1<br>12.1<br>100.0 | 8.4<br>87.8<br><u>3.8</u><br>100.0 | 31.1<br>64.9<br><u>4.0</u><br>100.0 | 50.5<br>44.6<br>5.0<br>100.0 | 49.7<br>40.2<br>10.1<br>100.0 | 72.6<br>16.3<br><u>11.1</u><br>100.0 | 75.2<br>17.7<br><u>7.1</u><br>100.0 | 57.4<br>23.7<br><u>18.9</u><br>100.0 | 60.0<br>39.0<br><u>1.0</u><br>100.0 |
| Number of Firms   |                                     | 102          | 56                           | 46                                 | 22                                  | 28                           | 27                            | 25                                   | 39                                  | 63                                   | 1                                   |

Note: Totals may not sum due to rounding. <sup>1</sup>Includes sales online, at websites and via social media, sales at events and shows, etc.

## **Detailed Survey Data Tabulations**

| Tabulations of Data from Firms Participating in the Growth & Outlook Survey |           |              |         |        |         |           |            |         |            |           |         |
|---|-----------|--------------|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|
|   |           |              | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |
| Demographic categories of the   | Industry  | All          | Person  | Party  | Under   |           |            | Over    | Selling    | in U.S.   |         |
| company are shaded in <u>light red</u> $\rightarrow$                        | Wide      | Reporting    | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |
|   | Estimates | Firms        | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |
| Sales by Product Line   |           |              |         |        |         |           |            |         |            |           |         |
| -   |           |              |         |        |         |           |            |         |            |           |         |
| Percent of 2015 Retail Sales  |           |              |         |        |         |           |            |         |            |           |         |
| Clothing & Accessories  | 8.8       | 3.52         | 0.00    | 24.32  | 23.45   | 18.13     | 8.81       | 2.47    | 1.65       | 7.42      | 0.30    |
| Clothing, lingerie, sleepwear, shoes  | n/a*      | 0.03         | 0.00    | 0.24   | 10.82   | 1.16      | 0.00       | 0.00    | 0.00       | 0.11      | 0.10    |
| Jewelry, fashion accessories  | n/a*      | 3.48         | 0.00    | 24.09  | 12.63   | 16.97     | 8.81       | 2.47    | 1.65       | 7.31      | 0.20    |
| Personal Care   | 17.1      | 16.24        | 17.12   | 11.01  | 19.15   | 19.47     | 19.11      | 15.78   | 21.33      | 5.57      | 1.50    |
| Cosmetics   | n/a*      | 4.59         | 5.16    | 1.23   | 4.13    | 5.66      | 1.39       | 5.00    | 6.66       | 0.26      | 0.10    |
| Skin care   | n/a*      | 4.00<br>8.66 | 9.57    | 3.32   | 8.50    | 6.53      | 7.18       | 8.91    | 11.83      | 2.03      | 0.20    |
| Fragrances  | n/a*      | 1.70         | 0.95    | 6.16   | 3.72    | 0.35      | 9.39       | 0.69    | 1.20       | 2.76      | 0.30    |
| Hair care, nail care  | n/a*      | 0.72         | 0.81    | 0.18   | 1.91    | 6.83      | 0.39       | 0.64    | 0.85       | 0.46      | 0.40    |
| Toiletries/daily care/oral care   | n/a*      | 0.56         | 0.63    | 0.10   | 0.89    | 0.18      | 0.00       | 0.54    | 0.80       | 0.07      | 0.50    |
|   | 4         |              |         |        |         |           |            |         |            |           |         |
| Home & Family Care  |           | 2.37         | 1.63    | 6.76   | 9.88    | 15.60     | 3.84       | 1.89    | 2.97       | 1.11      | 0.60    |
| Home & auto care/cleaning products  | n/a*      | 1.50         | 1.62    | 0.77   | 0.24    | 1.63      | 0.20       | 1.68    | 2.09       | 0.26      | 0.10    |
| Self defense & animal care products   | n/a*      | 0.05         | 0.00    | 0.30   | 0.00    | 2.17      | 0.06       | 0.00    | 0.00       | 0.14      | 0.30    |
| Food & beverages (excl. those in wellness category)                         | n/a*      | 0.82         | 0.00    | 5.69   | 9.64    | 11.80     | 3.58       | 0.21    | 0.88       | 0.71      | 0.20    |
| Home Durables <sup>2</sup>  | 1         | 10.73        | 4.29    | 48.86  | 30.61   | 18.43     | 25.91      | 8.49    | 11.74      | 8.62      | 9.10    |
| Cookware  | n/a*      | 1.91         | 0.13    | 12.47  | 7.49    | 1.67      | 8.07       | 1.07    | 2.81       | 0.03      | 0.10    |
| Cutlery   | n/a*      | 0.88         | 0.84    | 1.09   | 0.09    | 0.28      | 6.36       | 0.15    | 1.29       | 0.00      | 0.20    |
| Crystal/china   | n/a*      | 0.01         | 0.00    | 0.05   | 0.20    | 0.10      | 0.06       | 0.00    | 0.01       | 0.00      | 0.30    |
| House/kitchen wares   | n/a*      | 3.02         | 0.00    | 20.87  | 1.37    | 1.34      | 0.80       | 3.36    | 2.26       | 4.61      | 0.40    |
| Tableware   | n/a*      | 0.37         | 0.03    | 2.40   | 0.30    | 0.07      | 0.21       | 0.40    | 0.55       | 0.00      | 0.50    |
| Candles, gifts, decorative accessories, holiday                             |           |              |         |        |         |           | •          |         |            |           |         |
| decorations, collectibles, art/framing                                      | n/a*      | 1.40         | 0.00    | 9.68   | 9.52    | 0.28      | 1.51       | 1.40    | 0.25       | 3.81      | 0.60    |
| Gardening   | n/a*      | 0.33         | 0.22    | 0.95   | 0.00    | 0.00      | 0.07       | 0.37    | 0.48       | 0.00      | 1.50    |
| Home appliances   | n/a*      | 0.01         | 0.00    | 0.03   | 0.00    | 0.09      | 0.00       | 0.00    | 0.00       | 0.00      | 0.90    |
| Air filters/air filtration systems  | n/a*      | 0.13         | 0.14    | 0.06   | 0.11    | 4.21      | 0.08       | 0.05    | 0.15       | 0.08      | 1.00    |
| Water treatment systems/filters   | n/a*      | 0.39         | 0.25    | 1.27   | 2.37    | 2.70      | 1.56       | 0.19    | 0.57       | 0.03      | 1.10    |
| Vacuum cleaners   | n/a*      | 2.26         | 2.64    | 0.00   | 9.16    | 6.00      | 7.19       | 1.51    | 3.32       | 0.04      | 1.20    |
| Bedding & linens  | n/a*      | 0.03         | 0.03    | 0.00   | 0.00    | 1.68      | 0.00       | 0.00    | 0.04       | 0.00      | 1.30    |
| -   |           |              |         |        |         |           |            |         |            |           |         |

\*An industry-wide estimate was not calculated for this item. Note: Totals may not sum due to rounding. <sup>1</sup>Home and family care products / home durables account for 16.3% of sales. <sup>2</sup>The product subcategory furniture/furnishings is not shown, because no sales were reported.

#### **Detailed Survey Data Tabulations**

|  |              |                | Tabulations   | of Data fro | om Firms Pa  | rticipating  | in the Grow  | vth & Outlo   | ok Survey    |              |              |
|--|--------------|----------------|---------------|-------------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|
|  |              |                | Sales M       | ethod       |              | Annual Re    | tail Sales   |               | 1st Year o   | of Direct    |              |
| Demographic categories of the                        | Industry     | All            | Person        | Party       | Under        |              |              | Over          | Selling i    | n U.S.       |              |
| company are shaded in <u>light red</u> $\rightarrow$ | Wide         | Reporting      | to            | Plan/       | \$3          | \$3-29.9     | \$30-200     | \$200         | Before       | 2000 or      | Company      |
|  | Estimates    | Firms          | Person        | Groups      | Million      | Million      | Million      | Million       | 2000         | After        | Data         |
| Sales by Product Line (Continued)                    |              |                |               |             |              |              |              |               |              |              |              |
| Percent of 2015 Retail Sales                         |              |                |               |             |              |              |              |               |              |              |              |
| Wellness   | 33.5         | 38.14          | 44.01         | 3.41        | 11.25        | 20.33        | 34.08        | 39.09         | 39.00        | 36.33        | 3.60         |
| Weight mgmt products/programs                        | 00.0         | 50.14          | 44.01         | 5.41        | 11.25        | 20.55        | 34.00        | 55.05         | 55.00        | 50.55        | 5.00         |
| (wgt mgt supplements, meal                           |              |                |               |             |              |              |              |               |              |              |              |
| replacement bars & drinks)                           | n/a*         | 16.47          | 19.07         | 1.14        | 0.00         | 3.44         | 8.98         | 17.78         | 13.46        | 22.79        | 0.20         |
| Nutritional supplements                              | n/a          | 10.47          | 10.07         | 1.14        | 0.00         | 0.44         | 0.00         | 17.70         | 10.40        | 22.70        | 0.20         |
| (vitamins, minerals, dietary                         |              |                |               |             |              |              |              |               |              |              |              |
| supplements, herbals & specialty)                    | n/a*         | 16.28          | 18.68         | 2.08        | 6.19         | 12.96        | 20.40        | 15.81         | 20.57        | 7.31         | 0.20         |
| Sports/energy & body-building                        | 170          | 10.20          | 10.00         | 2.00        | 0.10         | 12.00        | 20.10        | 10.01         | 20.01        | 1.01         | 0.20         |
| (body-bldg supplements, energy                       |              |                |               |             |              |              |              |               |              |              |              |
| bars, sports & protein drinks)                       | n/a*         | 2.60           | 3.03          | 0.05        | 0.00         | 3.34         | 2.01         | 2.66          | 2.94         | 1.87         | 0.30         |
| Health foods & beverages                             | n/a*         | 0.93           | 1.08          | 0.03        | 5.06         | 0.36         | 1.87         | 0.80          | 0.21         | 2.44         | 0.40         |
| Children's supplements                               | n/a*         | 0.67           | 0.78          | 0.01        | 0.00         | 0.14         | 0.09         | 0.76          | 0.99         | 0.00         | 0.50         |
| Exercise equipment                                   | n/a*         | 0.19           | 0.22          | 0.00        | 0.00         | 0.00         | 0.11         | 0.20          | 0.02         | 0.55         | 0.60         |
| Health/nutrition/fitness instructional/              |              |                |               |             |              |              |              |               |              |              |              |
| materials  | n/a*         | 0.54           | 0.63          | 0.00        | 0.00         | 0.00         | 0.62         | 0.54          | 0.15         | 1.34         | 0.70         |
| Essential oils & pharmacy                            |              | 0.46           | 0.52          | 0.10        | 0.00         | 0.11         | 0.00         | 0.53          | 0.66         | 0.04         | 0.70         |
| Leisure/Educational <sup>1</sup>                     | 2.4          | 0.96           | 0.17          | 5.64        | 5.67         | 0.07         | 7.87         | 0.04          | 1.36         | 0.13         | 3.60         |
| Books, encyclopedias, educational                    | 2.4          | 0.90           | 0.17          | 5.04        | 5.07         | 0.07         | 1.01         | 0.04          | 1.50         | 0.15         | 5.00         |
| publications   | n/a*         | 0.11           | 0.13          | 0.00        | 0.00         | 0.00         | 0.98         | 0.00          | 0.17         | 0.00         | 0.10         |
| Crafts   | n/a*         | 0.78           | 0.00          | 5.39        | 4.16         | 0.00         | 6.62         | 0.00          | 1.14         | 0.00         | 0.10         |
| Toys and games                                       | n/a*         | 0.04           | 0.00          | 0.25        | 1.50         | 0.00         | 0.02         | 0.00          | 0.00         | 0.02         | 0.50         |
| Sporting goods                                       | n/a*         | 0.03           | 0.00          | 0.00        | 0.00         | 0.00         | 0.00         | 0.00          | 0.05         | 0.00         | 2.60         |
| Services <sup>2</sup>                                |              |                |               |             |              |              |              |               |              |              |              |
| Financial & legal services (including insurance)     | 21.9         | 28.04          | 32.78         | 0.00        | 0.00         | 7.97         | 0.38         | 32.23         | 21.94        | 40.83        | 81.30        |
| Telecommunications/long distance services            | n/a*         | 12.89          | 15.07         | 0.00        | 0.00         | 0.03         | 0.00         | 14.92         | 19.04        | 0.00         | 0.10         |
| Internet services (e.g., ISP, Web site design)       | n/a*<br>n/a* | 1.38<br>0.28   | 1.61<br>0.32  | 0.00 0.00   | 0.00<br>0.00 | 0.00<br>0.11 | 0.00<br>0.38 | 1.60<br>0.27  | 1.97<br>0.20 | 0.14<br>0.44 | 0.20<br>0.30 |
| Energy (gas, electric, etc.)                         | n/a*         | 0.28<br>13.23  | 0.32<br>15.47 | 0.00        | 0.00         | 0.11         | 0.38         | 0.27<br>15.31 | 0.20         | 40.24        | 0.30         |
| Group buying clubs/services, satellite TV &          | n/a*         | 13.23          | 15.47         | 0.00        | 0.00         | 0.00         | 0.00         | 15.51         | 0.34         | 40.24        | 0.40         |
| home security  | n/a*         | 0.26           | 0.31          | 0.00        | 0.00         | 7.83         | 0.00         | 0.14          | 0.39         | 0.00         | 80.30        |
| Total  | 100.00       | 0.26<br>100.00 | 100.00        | 100.00      | 100.00       | 100.00       | 100.00       | 100.00        | 100.00       | 100.00       | 100.00       |
|  | 100.00       |                |               |             |              |              |              |               |              |              |              |
| Number of Firms                                      |              | 102            | 56            | 46          | 22           | 28           | 27           | 25            | 39           | 63           | 1            |

\*An industry-wide estimate was not calculated for this item.

Note: Totals may not sum due to rounding. An other category is not shown, because no sales were reported. <sup>1</sup>The four product subcategories of CDs/cassettes/videos/DVDs; computer software; scrapbooking/photo albums/photography; and adult products are not shown, because no sales were reported.

<sup>2</sup>The product subcategory of legal services and travel services are not shown, because no sales were reported.

## **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey Sales Method Annual Retail Sales 1st Year of Direct |           |         |        |         |           |            |         |            |           |         |
|--|---|-----------|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|
|  |   |           | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |
| Demographic categories of the            | Industry  | All       | Person  | Party  | Under   |           |            | Over    | Selling i  | n U.S.    |         |
| company are shaded in <u>light red</u> → | Wide  | Reporting | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |
|  | Estimates   | Firms     | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |
|  |   |           |         |        |         |           |            |         |            |           |         |
| Sales by State                           |   |           |         |        |         |           |            |         |            |           |         |
| Percent of 2015 Retail Sales             |   |           |         |        |         |           |            |         |            |           |         |
| Alabama                                  | n/a*  | 0.79      | 0.73    | 1.06   | 0.07    | 1.18      | 0.79       | 0.78    | 0.95       | 0.57      | 0.10    |
| Alaska                                   | n/a*  | 0.23      | 0.21    | 0.32   | 0.28    | 0.75      | 0.23       | 0.22    | 0.22       | 0.25      | 0.20    |
| Arizona                                  | n/a*  | 1.94      | 1.81    | 2.56   | 1.56    | 1.13      | 3.21       | 1.76    | 1.97       | 1.90      | 0.30    |
| Arkansas                                 | n/a*  | 0.59      | 0.53    | 0.86   | 0.14    | 0.71      | 0.71       | 0.57    | 0.77       | 0.35      | 0.40    |
| California                               | n/a*  | 11.16     | 11.23   | 10.85  | 18.55   | 4.41      | 13.99      | 10.83   | 15.54      | 5.39      | 0.50    |
| Colorado                                 | n/a*  | 1.89      | 1.91    | 1.78   | 4.89    | 1.55      | 2.16       | 1.84    | 2.33       | 1.30      | 0.60    |
| Connecticut                              | n/a*  | 1.13      | 1.21    | 0.74   | 1.39    | 2.00      | 0.71       | 1.18    | 0.68       | 1.72      | 0.70    |
| Delaware                                 | n/a*  | 0.37      | 0.37    | 0.35   | 0.72    | 0.55      | 0.32       | 0.37    | 0.48       | 0.22      | 0.80    |
| Florida                                  | n/a*  | 4.83      | 5.02    | 3.96   | 6.90    | 4.26      | 6.60       | 4.56    | 6.08       | 3.18      | 0.90    |
| Georgia                                  | n/a*  | 2.23      | 2.23    | 2.24   | 2.88    | 3.05      | 2.98       | 2.10    | 2.49       | 1.89      | 1.00    |
| Hawaii                                   | n/a*  | 0.53      | 0.56    | 0.40   | 0.31    | 0.34      | 1.11       | 0.44    | 0.61       | 0.43      | 1.10    |
| Idaho                                    | n/a*  | 0.56      | 0.53    | 0.66   | 0.47    | 0.31      | 0.49       | 0.57    | 0.61       | 0.49      | 1.20    |
| Illinois                                 | n/a*  | 3.93      | 3.82    | 4.45   | 7.08    | 4.57      | 4.32       | 3.85    | 4.14       | 3.66      | 1.30    |
| Indiana                                  | n/a*  | 1.56      | 1.30    | 2.75   | 3.27    | 1.35      | 1.54       | 1.57    | 1.81       | 1.23      | 1.40    |
| Iowa                                     | n/a*  | 1.11      | 0.94    | 1.85   | 2.60    | 1.34      | 1.00       | 1.12    | 1.27       | 0.88      | 1.50    |
| Kansas                                   | n/a*  | 0.94      | 0.81    | 1.52   | 0.40    | 0.79      | 1.34       | 0.88    | 1.09       | 0.74      | 1.60    |
| Kentucky                                 | n/a*  | 0.77      | 0.64    | 1.37   | 0.19    | 2.29      | 0.75       | 0.75    | 0.90       | 0.60      | 1.70    |
| Louisiana                                | n/a*  | 0.78      | 0.74    | 0.97   | 0.18    | 2.28      | 1.04       | 0.71    | 0.99       | 0.50      | 1.80    |
| Maine                                    | n/a*  | 0.28      | 0.24    | 0.48   | 0.12    | 1.46      | 0.19       | 0.27    | 0.23       | 0.34      | 1.90    |
| Maryland                                 | n/a*  | 1.71      | 1.70    | 1.77   | 1.48    | 3.57      | 1.62       | 1.69    | 1.35       | 2.18      | 2.00    |
| Massachusetts                            | n/a*  | 1.20      | 1.20    | 1.18   | 0.50    | 1.61      | 1.34       | 1.17    | 1.13       | 1.28      | 2.10    |
| Michigan                                 | n/a*  | 1.87      | 1.64    | 2.90   | 2.28    | 1.65      | 1.66       | 1.91    | 2.07       | 1.60      | 2.20    |
| Minnesota                                | n/a*  | 1.87      | 1.80    | 2.21   | 1.81    | 2.49      | 1.31       | 1.95    | 2.02       | 1.67      | 2.30    |
| Mississippi                              | n/a*  | 0.49      | 0.45    | 0.65   | 0.33    | 1.64      | 0.71       | 0.43    | 0.67       | 0.24      | 2.40    |
| Missouri                                 | n/a*  | 1.23      | 1.05    | 2.06   | 0.90    | 1.67      | 1.35       | 1.21    | 1.27       | 1.18      | 2.50    |
| Montana                                  | n/a*  | 0.44      | 0.45    | 0.38   | 0.31    | 0.58      | 0.49       | 0.43    | 0.41       | 0.47      | 2.60    |
| Nebraska                                 | n/a*  | 0.69      | 0.60    | 1.12   | 0.71    | 0.42      | 0.69       | 0.70    | 0.78       | 0.59      | 0.10    |
| Nevada                                   | n/a*  | 0.94      | 0.96    | 0.81   | 0.79    | 0.44      | 1.09       | 0.92    | 1.24       | 0.54      | 0.20    |
| New Hampshire                            | n/a*  | 0.35      | 0.33    | 0.41   | 0.29    | 0.47      | 0.29       | 0.35    | 0.32       | 0.38      | 0.30    |
| New Jersey                               | n/a*  | 3.24      | 3.49    | 2.09   | 1.48    | 5.28      | 2.33       | 3.35    | 2.60       | 4.08      | 0.40    |
| New Mexico                               | n/a*  | 0.55      | 0.50    | 0.80   | 0.22    | 0.20      | 0.96       | 0.50    | 0.76       | 0.29      | 0.50    |
| New York                                 | n/a*  | 7.50      | 8.17    | 4.48   | 2.62    | 5.67      | 6.18       | 7.75    | 7.46       | 7.56      | 0.60    |
| North Carolina                           | n/a*  | 2.32      | 2.10    | 3.34   | 2.19    | 2.60      | 3.32       | 2.16    | 2.74       | 1.77      | 0.70    |
| North Dakota                             | n/a*  | 0.34      | 0.29    | 0.54   | 0.40    | 0.27      | 0.29       | 0.34    | 0.33       | 0.35      | 0.80    |
| Ohio                                     | n/a*  | 2.60      | 2.25    | 4.18   | 2.69    | 2.36      | 2.25       | 2.66    | 3.06       | 1.98      | 0.90    |
| Oklahoma                                 | n/a*  | 0.94      | 0.70    | 2.05   | 0.37    | 0.59      | 1.93       | 0.80    | 1.05       | 0.81      | 1.00    |
| Oregon                                   | n/a*  | 1.59      | 1.72    | 1.01   | 5.73    | 0.58      | 1.54       | 1.61    | 1.93       | 1.14      | 1.10    |
| Pennsylvania                             | n/a*  | 4.57      | 4.46    | 5.05   | 2.87    | 4.52      | 3.04       | 4.81    | 2.73       | 7.00      | 1.20    |
| Rhode Island                             | n/a*  | 0.29      | 0.24    | 0.52   | 0.04    | 0.39      | 0.55       | 0.25    | 0.37       | 0.18      | 1.30    |
| South Carolina                           | n/a*  | 0.87      | 0.82    | 1.11   | 1.11    | 0.98      | 0.82       | 0.87    | 0.86       | 0.88      | 1.40    |

\*An industry-wide estimate was not calculated for this item. Note: Totals may not sum due to rounding. Direct Selling Association

#### **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey Sales Method Annual Retail Sales 1st Year of Direct |              |              |              |              |                     |                     |              |                     |              |              |
|--|---|--------------|--------------|--------------|--------------|---------------------|---------------------|--------------|---------------------|--------------|--------------|
|  |   |              | Sales M      | ethod        |              | Annual Re           | tail Sales          |              | 1st Year o          | of Direct    |              |
| Demographic categories of the            | Industry  | All          | Person       | Party        | Under        |                     |                     | Over         | Selling i           | n U.S.       |              |
| company are shaded in <u>light red</u> → | Wide  | Reporting    | to           | Plan/        | \$3          | \$3-29.9            | \$30-200            | \$200        | Before              | 2000 or      | Company      |
|  | Estimates   | Firms        | Person       | Groups       | Million      | Million             | Million             | Million      | 2000                | After        | Data         |
|  |   |              |              |              |              |                     |                     |              |                     |              |              |
| Sales by State (Continued)               |   |              |              |              |              |                     |                     |              |                     |              |              |
| Percent of 2015 Retail Sales             |   |              |              |              |              |                     |                     |              |                     |              |              |
| South Dakota                             | n/a*  | 0.35         | 0.31         | 0.52         | 0.79         | 0.23                | 0.45                | 0.34         | 0.39                | 0.30         | 1.50         |
| Tennessee                                | n/a*  | 1.32         | 1.19         | 1.95         | 1.79         | 2.48                | 1.43                | 1.29         | 1.63                | 0.92         | 1.60         |
| Texas                                    | n/a*  | 19.37        | 21.49        | 9.73         | 7.21         | 11.92               | 11.47               | 20.75        | 11.02               | 30.41        | 1.70         |
| Utah                                     | n/a*  | 1.08         | 1.15         | 0.77         | 1.98         | 0.30                | 2.22                | 0.92         | 1.26                | 0.85         | 1.80         |
| Vermont                                  | n/a*  | 0.17         | 0.16         | 0.18         | 0.04         | 0.17                | 0.10                | 0.18         | 0.21                | 0.11         | 1.90         |
| Virginia<br>Washington                   | n/a*  | 1.80<br>2.01 | 1.56<br>2.04 | 2.89         | 1.73<br>2.50 | 2.63<br>2.58        | 2.01                | 1.75<br>2.02 | 1.92<br>2.35        | 1.64         | 2.00<br>2.10 |
| Washington                               | n/a*  |              |              | 1.85         |              |                     | 1.86                |              |                     | 1.56         |              |
| West Virginia                            | n/a*  | 0.34<br>1.80 | 0.21<br>1.59 | 0.94<br>2.76 | 0.70<br>1.77 | 0.21<br>6.70        | 0.54<br>1.42        | 0.31<br>1.77 | 0.28<br>2.05        | 0.42<br>1.46 | 2.20<br>2.30 |
| Wisconsin                                | n/a*<br>n/a*  | 0.21         | 0.19         | 0.29         | 0.27         | 6.70<br>0.15        | 0.44                | 0.18         | 2.05<br>0.21        | 0.22         | 2.30<br>2.40 |
| Wyoming<br>District of Columbia          | n/a<br>n/a*   | 0.21         | 0.19         | 0.29         | 0.27         | 0.15                | 0.44                | 0.18         | 0.21                | 0.22         | 2.40         |
| Guam                                     | n/a*  | 0.10         | 0.11         | 0.06         | 0.07         | 0.24                | 0.11                | 0.10         | 0.08                | 0.13         | 2.50         |
| Puerto Rico                              | n/a*  | 0.05         | 0.05         | 0.00         | 0.00         | 0.00                | 0.60                | 0.05         | 0.07                | 0.02         | 2.00         |
| U.S. Virgin Islands                      | n/a*  | 0.13         | 0.15         | 0.10         | 0.03         | 0.03                | 0.00                | 0.05         | 0.06                | 0.14         | 27.10        |
|  | n/a   | 100.00       | 100.00       | 100.00       | 100.00       | 100.00              | 100.00              | 100.00       | 100.00              | 100.00       | 100.00       |
| Number of Firms                          |   | 65           | 36           | 29           | 100.00<br>12 | 100.00<br><b>16</b> | 100.00<br><b>19</b> | 100.00<br>18 | 100.00<br><b>26</b> | <b>39</b>    | 100.00<br>1  |
| Sales by Census Division <sup>1</sup>    |   |              |              |              |              |                     |                     |              |                     |              |              |
| Percent of 2015 Retail Sales             |   |              |              |              |              |                     |                     |              |                     |              |              |
| Northeast                                | 17.5  | 18.7         | 19.5         | 15.1         | 9.3          | 21.6                | 14.7                | 19.3         | 15.7                | 22.7         | 11.2         |
| New England                              | 3.5   | 3.4          | 3.4          | 3.5          | 2.4          | 6.1                 | 3.2                 | 3.4          | 2.9                 | 4.0          | 8.7          |
| Middle Atlantic                          | 14.0  | 15.3         | 16.1         | 11.6         | 7.0          | 15.5                | 11.6                | 15.9         | 12.8                | 18.6         | 2.5          |
| Midwest                                  | 20.3  | 18.3         | 16.4         | 26.9         | 24.7         | 23.8                | 17.6                | 18.3         | 20.3                | 15.7         | 19.4         |
| East North Central                       | 12.9  | 11.8         | 10.6         | 17.1         | 17.1         | 16.6                | 11.2                | 11.8         | 13.1                | 9.9          | 8.5          |
| West North Central                       | 7.4   | 6.5          | 5.8          | 9.8          | 7.6          | 7.2                 | 6.4                 | 6.5          | 7.1                 | 5.7          | 10.9         |
| South                                    | 35.7  | 39.6         | 40.6         | 35.3         | 28.1         | 41.2                | 37.2                | 40.0         | 34.3                | 46.7         | 23.9         |
| South Atlantic                           | 15.9  | 14.6         | 14.1         | 16.7         | 17.8         | 18.1                | 18.3                | 13.9         | 16.3                | 12.3         | 12.6         |
| East South Central                       | 3.8   | 3.4          | 3.0          | 5.0          | 2.4          | 7.6                 | 3.7                 | 3.2          | 4.1                 | 2.3          | 6.1          |
| West South Central                       | 16.0  | 21.7         | 23.5         | 13.6         | 7.9          | 15.5                | 15.2                | 22.8         | 13.8                | 32.1         | 5.2          |
| West                                     | 26.2  | 23.1         | 23.3         | 22.5         | 37.9         | 13.3                | 29.8                | 22.2         | 29.4                | 14.8         | 13.0         |
| Mountain                                 | 8.6   | 7.6          | 7.5          | 8.0          | 10.5         | 4.7                 | 11.1                | 7.1          | 8.8                 | 6.1          | 7.6          |
| Pacific                                  | 17.6  | 15.5         | 15.8         | 14.4         | 27.4         | 8.7                 | 18.7                | 15.1         | 20.6                | 8.8          | 5.4          |
| Commonwealths & Territories              | 0.3   | 0.2          | 0.2          | 0.2          | 0.0          | 0.0                 | 0.7                 | 0.2          | 0.3                 | 0.2          | 32.4         |
| Total                                    | 100.0   | 100.0        | 100.0        | 100.0        | 100.0        | 100.0               | 100.0               | 100.0        | 100.0               | 100.0        | 100.0        |
| Number of Firms                          |   | 65           | 36           | 29           | 12           | 16                  | 19                  | 18           | 26                  | 39           | 1            |

\*An industry-wide estimate was not calculated for this item.

Note: Totals may not sum due to rounding.

Note: Totals may not sum due to founding.
I'Census Division Definitions: New England-CT, MA, ME, NH, RI, VT; Middle Atlantic-NJ, NY, PA; East North Central-IL, IN, MI, OH, WI; West North Central-IA, KS, MN, MO, ND, NE, SD; South Atlantic-DC, DE, FL, GA, MD, NC, SC, VA, WV; East South Central-AL, KY, MS, TN; West South Central-AR, LA, OK, TX; Mountain-AZ, CO, ID, MT, NM, NV, UT, WY; Pacific-AK, CA, HI, OR, WA; commonwealth & territories-GU, PR, VI.

## **Detailed Survey Data Tabulations**

|  |           | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |        |         |           |            |         |            |           |         |  |
|--|-----------|---|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|--|
|  |           |   | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |  |
| Demographic categories of the                  | Industry  | All   | Person  | Party  | Under   |           |            | Over    | Selling i  | in U.S.   |         |  |
| company are shaded in <u>light red</u> →       | Wide      | Reporting   | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |  |
|  | Estimates | Firms   | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |  |
| Sales by How Firms Receive Orders              |           |   |         |        |         |           |            |         |            |           |         |  |
| Percent of 2015 Retail Sales                   |           |   |         |        |         |           |            |         |            |           |         |  |
|  |           |   |         |        |         |           |            |         |            |           |         |  |
| Traditional mail                               | n/a*      | 0.9   | 1.1     | 0.2    | 0.0     | 0.0       | 0.9        | 1.0     | 1.5        | 0.0       | 1.0     |  |
| Fax  | n/a*      | 1.4   | 0.4     | 6.1    | 0.0     | 2.6       | 7.3        | 0.4     | 1.9        | 0.4       | 2.0     |  |
| Phone  | n/a*      | 12.4  | 14.8    | 0.5    | 8.0     | 4.8       | 15.8       | 12.1    | 10.0       | 16.5      | 3.0     |  |
| Physical Location (distribution center, store) | n/a*      | 2.2   | 2.4     | 1.0    | 1.1     | 2.0       | 3.1        | 2.0     | 3.2        | 0.5       | 4.0     |  |
| Online   | n/a*      | 82.1  | 80.2    | 91.9   | 79.2    | 81.2      | 71.7       | 83.8    | 82.1       | 82.1      | 5.0     |  |
| Other <sup>1</sup>                             | n/a*      | 1.0   | 1.1     | 0.2    | 11.8    | 9.4       | 1.1        | 0.7     | 1.3        | 0.4       | 85.0    |  |
|  |           | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                |           | 96  | 54      | 42     | 20      | 27        | 26         | 23      | 35         | 61        | 1       |  |
| Breakout of Online Orders                      |           |   |         |        |         |           |            |         |            |           |         |  |
|  |           |   |         |        |         |           |            |         |            |           |         |  |
| Online via computer                            | n/a*      | 74.6  | 72.8    | 79.6   | 87.8    | 86.3      | 74.5       | 74.2    | 74.6       | 74.5      | 49.0    |  |
| Online via mobile                              | n/a*      | 25.4  | 27.2    | 20.4   | 12.2    | 13.7      | 25.5       | 25.8    | 25.4       | 25.5      | 51.0    |  |
|  |           | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                |           | 83  | 46      | 37     | 15      | 24        | 25         | 19      | 31         | 52        | 1       |  |

\*An industry-wide estimate was not calculated for this item. Note: Totals may not sum due to rounding.

#### **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |         |        |         |           |            |         |            |           |         |  |
|--|---|---------|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|--|
|  |   |         | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |  |
| Demographic categories of the  | Industry  |         | Person  | Party  | Under   |           |            | Over    | Selling i  |           |         |  |
| company are shaded in <u>light red</u> →   |   |         | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |  |
|  | Estimates   | Firms   | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |  |
| Sales Force Overview   |   |         |         |        |         |           |            |         |            |           |         |  |
| Total Number of Members of Company<br>Independent Sales Forces During 2015 <sup>1</sup>            | 20,200,000  |         |         |        |         |           |            |         |            |           |         |  |
| Average Number of Independent Contractors per Firm   |   |         |         |        |         |           |            |         |            |           |         |  |
| <ol> <li>Independent contractors eligible to submit<br/>orders as of 1/1/2015</li> </ol>           | 8,643   | 74,127  | 121,158 | 12,984 | 845     | 21,011    | 27,806     | 235,756 | 143,268    | 29,679    | 110,000 |  |
| <ol> <li>Plus: independent contractors recruited<br/>in 2015</li> </ol>                            | 5,786   | 35,618  | 58,255  | 6,190  | 461     | 3,951     | 18,025     | 114,906 | 56,004     | 22,512    | 30,000  |  |
| <ol> <li>Equals: number of independent contractors<br/>during 2015</li> </ol>                      | 14,429  | 109,745 | 179,413 | 19,174 | 1,306   | 24,962    | 45,831     | 350,662 | 199,272    | 52,191    | 140,000 |  |
| <ol> <li>Less: independent contractors dropped<br/>in 2015</li> </ol>                              | 4,714   | 28,870  | 45,679  | 7,019  | 258     | 1,269     | 13,389     | 96,344  | 51,525     | 14,307    | 40,000  |  |
| <ol> <li>Equals: independent contractors eligible to<br/>submit orders as of 12/31/2015</li> </ol> | 9,714   | 80,875  | 133,734 | 12,155 | 1,048   | 23,693    | 32,442     | 254,318 | 147,747    | 37,884    | 100,000 |  |
| Dropout Rate <sup>2</sup><br>[(Row4/Row3)x100]   | 32.7%   | 26.3%   | 25.5%   | 36.6%  | 19.8%   | 5.1%      | 29.2%      | 27.5%   | 25.9%      | 27.4%     | 28.6%   |  |
| Turnover Rate <sup>3</sup><br>[(Row4x100)/((Row1+Row5)/2)]   | 51.4%   | 37.3%   | 35.8%   | 55.8%  | 27.3%   | 5.7%      | 44.4%      | 39.3%   | 35.4%      | 42.4%     | 38.1%   |  |
| Retention Factor <sup>4</sup><br>[(Row5-Row2)x100/Row1]  | 45.5%   | 61.1%   | 62.3%   | 45.9%  | 69.5%   | 94.0%     | 51.8%      | 59.1%   | 64.0%      | 51.8%     | 63.6%   |  |
| Number of Firms  |   | 92      | 52      | 40     | 21      | 24        | 23         | 24      | 36         | 56        | 1       |  |

<sup>1</sup>A total of 20.2 million people in the U.S. were eligible to submit orders at some point during the full year of 2015.

<sup>2</sup>Dropout rate is the number of sales force members dropped during the year as a percentage of the number of members during / throughout the year.

<sup>3</sup>Turnover rate is the number of sales force members dropped during the year as a percentage of the average number of members during the year.

<sup>4</sup>Retention factor is the number of people who were sales force member for the entire year as a percentage of the number of members at the start of the year.

Note: Totals may not sum due to rounding.

## **Detailed Survey Data Tabulations**

|   |           | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |        |         |           |            |         |            |           |         |  |
|---|-----------|---|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|--|
|   |           |   | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |  |
| Demographic categories of the   | Industry  |   | Person  | Party  | Under   |           |            | Over    | Selling i  |           |         |  |
| company are shaded in <u>light red</u> →  |           | 1.                                    | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |  |
|   | Estimates | Firms   | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |  |
| Sales Force Size & Growth   |           |   |         |        |         |           |            |         |            |           |         |  |
| Average Number of Independent Contractors<br>per Firm Eligible to Submit Orders<br>at the End of the Year |           |   |         |        |         |           |            |         |            |           |         |  |
| 2013  | 7,714     | 69,716  | 113,041 | 13,392 | 646     | 19,350    | 26,881     | 221,567 | 139,178    | 25,061    | 100,000 |  |
| 2014  | 8,643     | 74,127  | 121,158 | 12,984 | 845     | 21,011    | 27,806     | 235,756 | 143,268    | 29,679    | 110,000 |  |
| 2015  | 9,714     | 80,875  | 133,734 | 12,155 | 1,048   | 23,693    | 32,442     | 254,318 | 147,747    | 37,884    | 100,000 |  |
| Percent change from prior year:   |           |   |         |        |         |           |            |         |            |           |         |  |
| 2014  | 12.0%     | 6.3%  | 7.2%    | -3.0%  | 30.8%   | 8.6%      | 3.4%       | 6.4%    | 2.9%       | 18.4%     | 10.0%   |  |
| 2015  | 12.4%     | 9.1%  | 10.4%   | -6.4%  | 24.0%   | 12.8%     | 16.7%      | 7.9%    | 3.1%       | 27.6%     | -9.1%   |  |
| Average Number of Independent Contractors<br>per Firm Eligible to Submit<br>Orders during the Year        |           |   |         |        |         |           |            |         |            |           |         |  |
| 2014  | 13,000    | 101,378   | 163,799 | 20,229 | 1,113   | 22,086    | 42,724     | 324,612 | 195,568    | 40,827    | 150,000 |  |
| 2015  | 14,429    | 109,745   | 179,413 | 19,174 | 1,306   | 24,962    | 45,831     | 350,662 | 199,272    | 52,191    | 140,000 |  |
| Percent change from prior year:   |           |   |         |        |         |           |            |         |            |           |         |  |
| 2015  | 11.0%     | 8.3%  | 9.5%    | -5.2%  | 17.3%   | 13.0%     | 7.3%       | 8.0%    | 1.9%       | 27.8%     | -6.7%   |  |
| Number of Firms for<br>Sales Force Size & Growth Data   |           | 92  | 52      | 40     | 21      | 24        | 23         | 24      | 36         | 56        | 1       |  |

Note: Totals may not sum due to rounding.

#### **Detailed Survey Data Tabulations**

|   | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |         |         |         |           |            |         |            |         |         |
|---|---|---------|---------|---------|---------|-----------|------------|---------|------------|---------|---------|
|   |   |         | Sales M | ethod   |         | Annual Re | tail Sales |         | 1st Year o |         |         |
| Demographic categories of the   | Industry  |         | Person  | Party   | Under   |           |            | Over    | Selling i  |         |         |
| company are shaded in <u>light red</u> $\rightarrow$  | Wide  |         | to      | Plan/   | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or | Company |
|   | Estimates   | Firms   | Person  | Groups  | Million | Million   | Million    | Million | 2000       | After   | Data    |
| Sales Force Recruitment   |   |         |         |         |         |           |            |         |            |         |         |
| Average Number of Independent Contractors per Firm Recruited during the Year                |   |         |         |         |         |           |            |         |            |         |         |
| 2014  | 5,286   | 31,662  | 50,758  | 6,837   | 467     | 2,736     | 15,843     | 103,045 | 56,390     | 15,766  | 50,000  |
| 2015  | 5,786   | 35,618  | 58,255  | 6,190   | 461     | 3,951     | 18,025     | 114,906 | 56,004     | 22,512  | 30,000  |
| Percent change  | 9.5%  | 12.5%   | 14.8%   | -9.5%   | -1.3%   | 44.4%     | 13.8%      | 11.5%   | -0.7%      | 42.8%   | -40.0%  |
| Recruitment Rate <sup>1</sup>   |   |         |         |         |         |           |            |         |            |         |         |
| 2014  | 40.7%   | 31.2%   | 31.0%   | 33.8%   | 42.0%   | 12.4%     | 37.1%      | 31.7%   | 28.8%      | 38.6%   | 33.3%   |
| 2015  | 40.1%   | 32.5%   | 32.5%   | 32.3%   | 35.3%   | 15.8%     | 39.3%      | 32.8%   | 28.1%      | 43.1%   | 21.4%   |
| Sales Force Attrition   |   |         |         |         |         |           |            |         |            |         |         |
| Average Number of Independent Contractors per Firm Dropped during the Year                  |   |         |         |         |         |           |            |         |            |         |         |
| 2014  | 4,357   | 27,251  | 42,641  | 7,245   | 268     | 1,075     | 14,918     | 88,856  | 52,300     | 11,148  | 40,000  |
| 2015  | 4,714   |         | 45,679  | 7,019   | 258     | 1,269     | 13,389     | 96,344  | 51,525     | 14,307  | 40,000  |
| Percent change  | 8.2%  | 5.9%    | 7.1%    | -3.1%   | -3.7%   | 18.0%     | -10.2%     | 8.4%    | -1.5%      | 28.3%   | 0.0%    |
| Dropout Rate <sup>2</sup>   |   |         |         |         |         |           |            |         |            |         |         |
| 2014  | 33.5%   | 26.9%   | 26.0%   | 35.8%   | 24.1%   | 4.9%      | 34.9%      | 27.4%   | 26.7%      | 27.3%   | 26.7%   |
| 2015  | 32.7%   | 26.3%   | 25.5%   | 36.6%   | 19.8%   | 5.1%      | 29.2%      | 27.5%   | 25.9%      | 27.4%   | 28.6%   |
| Sales Force Productivity  |   |         |         |         |         |           |            |         |            |         |         |
| Average Annual Retail Sales per Independent<br>Contractor Eligible to Order During the Year |   |         |         |         |         |           |            |         |            |         |         |
| 2014  | \$1,894   | \$1,967 | \$1,829 | \$3,425 | \$759   | \$418     | \$2,004    | \$2,072 | \$1,772    | \$2,571 | \$2,667 |
| 2015  | \$1,788   | \$1,866 | \$1,745 | \$3,330 | \$836   | \$475     | \$1,885    | \$1,965 | \$1,781    | \$2,072 | \$2,957 |
| Percent change  | -5.6%   | -5.2%   | -4.6%   | -2.8%   | 10.1%   | 13.7%     | -5.9%      | -5.1%   | 0.5%       | -19.4%  | 10.9%   |
| Number of Firms for Recruitment / Attrition /   |   |         |         |         |         |           |            |         |            |         |         |
| Productivity Data   |   | 92      | 52      | 40      | 21      | 24        | 23         | 24      | 36         | 56      | 1       |

Note: Totals may not sum due to rounding.

<sup>1</sup>Recruitment rate is defined as the number of independent contractors recruited during the year as a percent of the number of independent contractors during the year. <sup>2</sup>Dropout rate is defined as the number of independent contractors dropped during the year as a percent of the number of independent contractors during the year.

## **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey Sales Method Annual Retail Sales 1st Year of Direct |           |         |        |         |           |            |         |            |           |         |
|--|---|-----------|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|
|  |   |           | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |
| Demographic categories of the                        | Industry  |           | Person  | Party  | Under   |           |            | Over    | Selling    |           |         |
| company are shaded in <u>light red</u> $\rightarrow$ | Wide  | Reporting | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |
|  | Estimates   | Firms     | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |
| Salas Faras by Candar                                |   |           |         |        |         |           |            |         |            |           |         |
| Sales Force by Gender                                |   |           |         |        |         |           |            |         |            |           |         |
| Percent of Independent Contractors                   |   |           |         |        |         |           |            |         |            |           |         |
| Women  | 77.4  | 75.0      | 73.3    | 94.6   | 69.7    | 47.8      | 73.5       | 78.2    | 80.0       | 65.1      | 90.0    |
| Men  | 22.6  | 25.0      | 26.7    | 5.4    | 30.3    | 52.2      | 26.5       | 21.8    | 20.0       | 34.9      | 10.0    |
|  | 100.0   | 100.0     | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |
| Number of Firms                                      |   | 82        | 44      | 38     | 17      | 23        | 22         | 20      | 30         | 52        | 1       |
| Sales Force by Hispanic Ethnicity                    |   |           |         |        |         |           |            |         |            |           |         |
| Percent of Independent Contractors                   |   |           |         |        |         |           |            |         |            |           |         |
| Percent of Hispanic or Latin origin                  | 19.9  | 18.2      | 18.5    | 15.5   | 35.1    | 4.6       | 29.9       | 18.4    | 22.1       | 11.7      | 20.0    |
|  | 19.9  | 10.2      | 10.0    | 15.5   | 30.1    | 4.0       | 29.9       | 10.4    | 22.1       | 11.7      | 20.0    |
| Number of Firms                                      |   | 66        | 40      | 26     | 11      | 20        | 16         | 19      | 25         | 41        | 1       |
| Sales Force by Race                                  |   |           |         |        |         |           |            |         |            |           |         |
| Percent of Independent Contractors                   |   |           |         |        |         |           |            |         |            |           |         |
| American Indian or Alaska Native                     | 0.6   | 0.6       | 0.5     | 1.6    | 0.1     | 0.1       | 1.3        | 0.6     | 0.3        | 0.9       | 1.0     |
| Asian  | 4.9   | 3.9       | 3.9     | 4.5    | 1.9     | 1.3       | 5.0        | 4.3     | 4.7        | 3.0       | 3.0     |
| Black or African-American                            | 10.8  | 11.6      | 11.9    | 7.5    | 3.0     | 11.1      | 8.0        | 12.0    | 8.8        | 15.0      | 6.0     |
| White or Caucasian                                   | 81.4  | 81.5      | 81.3    | 83.8   | 92.5    | 87.6      | 81.9       | 80.3    | 84.0       | 78.5      | 80.0    |
| Native Hawaiian or Pacific Islander                  | 0.6   | 0.8       | 0.8     | 0.7    | 0.2     | 0.1       | 1.8        | 0.8     | 0.2        | 1.4       | 8.0     |
| Other / not identified                               | 1.7   | 1.7       | 1.6     | 2.0    | 2.2     | 0.0       | 2.0        | 1.9     | 2.0        | 1.2       | 2.0     |
|  | 100.0   | 100.0     | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |
| Number of Firms                                      |   | 53        | 28      | 25     | 12      | 18        | 9          | 14      | 19         | 34        | 1       |
| Sales Force by Age                                   |   |           |         |        |         |           |            |         |            |           |         |
| Percent of Year-end 2015 Independent Contractors     |   |           |         |        |         |           |            |         |            |           |         |
| Under 25   | 8.9   | 10.1      | 10.5    | 4.3    | 2.3     | 18.1      | 4.6        | 9.9     | 12.3       | 5.9       | 20.0    |
| 25-34  | 20.5  | 22.8      | 22.8    | 23.9   | 12.0    | 21.3      | 14.9       | 24.2    | 22.3       | 23.9      | 20.0    |
| 35-44  | 28.2  | 27.9      | 27.6    | 32.1   | 28.8    | 24.5      | 30.2       | 28.0    | 26.8       | 30.0      | 20.0    |
| 45-54  | 24.9  | 21.5      | 21.2    | 24.6   | 44.4    | 20.8      | 29.5       | 20.4    | 20.2       | 23.8      | 20.0    |
| 55-64  | 12.6  | 12.5      | 12.6    | 11.0   | 9.8     | 11.0      | 15.6       | 12.2    | 12.6       | 12.2      | 10.0    |
| 65+  | 4.9   | 5.2       | 5.3     | 4.0    | 2.7     | 4.4       | 5.3        | 5.3     | 5.7        | 4.2       | 10.0    |
|  | 100.0   | 100.0     | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |
| Number of Firms                                      |   | 73        | 40      | 33     | 17      | 19        | 19         | 18      | 27         | 46        | 1       |
|  |   |           |         |        |         |           |            |         |            |           |         |

\*An industry-wide estimate was not calculated for this item.

## **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey Sales Method Annual Retail Sales 1st Year of Direct |           |         |        |         |           |            |         |            |           |         |
|--|---|-----------|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|
|  |   |           | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |
| Demographic categories of the                    | Industry  | All       | Person  | Party  | Under   |           |            | Over    | Selling    | in U.S.   |         |
| company are shaded in light red $\rightarrow$    | Wide  | Reporting | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |
|  | Estimates   | Firms     | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |
| Oplan Former has Officia                         |   |           |         |        |         |           |            |         |            |           |         |
| Sales Force by State                             |   |           |         |        |         |           |            |         |            |           |         |
| Percent of Year-end 2015 Independent Contractors |   |           |         |        |         |           |            |         |            |           |         |
| Alabama  | n/a*  | 1.13      | 1.11    | 1.35   | 0.40    | 2.89      | 0.66       | 0.96    | 1.40       | 0.67      | 0.10    |
| Alaska   | n/a*  | 0.22      | 0.21    | 0.33   | 0.23    | 0.10      | 0.20       | 0.24    | 0.20       | 0.25      | 0.20    |
| Arizona  | n/a*  | 1.99      | 1.95    | 2.47   | 1.39    | 1.21      | 2.71       | 2.01    | 1.99       | 1.99      | 0.30    |
| Arkansas   | n/a*  | 1.26      | 1.28    | 1.02   | 0.10    | 6.52      | 0.47       | 0.68    | 1.77       | 0.40      | 0.40    |
| California                                       | n/a*  | 10.61     | 10.71   | 9.32   | 23.94   | 2.77      | 18.85      | 10.64   | 12.43      | 7.57      | 0.50    |
| Colorado   | n/a*  | 2.13      | 2.15    | 1.81   | 3.20    | 4.42      | 1.55       | 1.90    | 2.55       | 1.42      | 0.60    |
| Connecticut                                      | n/a*  | 1.02      | 1.05    | 0.68   | 1.49    | 0.27      | 0.68       | 1.15    | 0.66       | 1.62      | 0.70    |
| Delaware   | n/a*  | 0.33      | 0.33    | 0.34   | 0.45    | 0.13      | 0.31       | 0.35    | 0.35       | 0.30      | 0.80    |
| Florida  | n/a*  | 5.99      | 6.13    | 4.34   | 3.05    | 6.02      | 8.09       | 5.75    | 7.31       | 3.79      | 0.90    |
| Georgia  | n/a*  | 3.08      | 3.14    | 2.35   | 0.90    | 6.14      | 1.86       | 2.83    | 3.05       | 3.12      | 1.00    |
| Hawaii   | n/a*  | 0.68      | 0.71    | 0.38   | 0.28    | 0.30      | 3.06       | 0.46    | 0.50       | 1.00      | 1.10    |
| Idaho  | n/a*  | 0.56      | 0.55    | 0.78   | 0.83    | 0.40      | 0.72       | 0.57    | 0.56       | 0.58      | 1.20    |
| Illinois   | n/a*  | 3.85      | 3.85    | 3.87   | 2.29    | 2.67      | 3.76       | 4.01    | 3.51       | 4.40      | 1.30    |
| Indiana  | n/a*  | 1.68      | 1.60    | 2.70   | 5.51    | 1.70      | 1.04       | 1.74    | 1.97       | 1.19      | 1.40    |
| lowa   | n/a*  | 1.24      | 1.18    | 1.86   | 2.28    | 2.99      | 0.54       | 1.09    | 1.53       | 0.74      | 1.50    |
| Kansas   | n/a*  | 1.01      | 0.97    | 1.51   | 0.41    | 1.91      | 0.65       | 0.94    | 1.26       | 0.60      | 1.60    |
| Kentucky   | n/a*  | 0.96      | 0.92    | 1.54   | 0.28    | 2.04      | 0.81       | 0.84    | 1.15       | 0.65      | 1.70    |
| Louisiana  | n/a*  | 1.34      | 1.35    | 1.13   | 0.17    | 5.94      | 0.50       | 0.85    | 1.82       | 0.54      | 1.80    |
| Maine  | n/a*  | 0.27      | 0.25    | 0.56   | 0.08    | 0.08      | 0.17       | 0.31    | 0.17       | 0.45      | 1.90    |
| Maryland   | n/a*  | 1.77      | 1.76    | 1.81   | 1.03    | 0.87      | 1.69       | 1.89    | 1.41       | 2.37      | 2.00    |
| Massachusetts                                    | n/a*  | 1.39      | 1.43    | 0.88   | 0.56    | 0.24      | 1.03       | 1.57    | 1.04       | 1.96      | 2.10    |
| Michigan   | n/a*  | 1.86      | 1.76    | 3.01   | 2.07    | 1.56      | 1.34       | 1.95    | 1.99       | 1.64      | 2.20    |
| Minnesota  | n/a*  | 1.81      | 1.78    | 2.13   | 1.61    | 2.03      | 0.93       | 1.88    | 1.89       | 1.67      | 2.30    |
| Mississippi                                      | n/a*  | 0.76      | 0.77    | 0.69   | 0.20    | 2.87      | 0.49       | 0.53    | 1.03       | 0.33      | 2.40    |
| Missouri   | n/a*  | 1.87      | 1.83    | 2.43   | 1.40    | 6.41      | 0.89       | 1.41    | 2.26       | 1.24      | 2.50    |
| Montana  | n/a*  | 0.46      | 0.46    | 0.46   | 1.22    | 0.26      | 0.61       | 0.47    | 0.42       | 0.53      | 2.60    |
| Nebraska   | n/a*  | 0.77      | 0.74    | 1.15   | 1.03    | 1.60      | 0.37       | 0.71    | 0.95       | 0.47      | 0.10    |
| Nevada   | n/a*  | 0.90      | 0.90    | 0.84   | 0.88    | 0.32      | 1.88       | 0.86    | 1.00       | 0.73      | 0.20    |
| New Hampshire                                    | n/a*  | 0.32      | 0.32    | 0.37   | 0.29    | 0.12      | 0.34       | 0.35    | 0.26       | 0.44      | 0.30    |
| New Jersey                                       | n/a*  | 2.95      | 3.05    | 1.66   | 0.60    | 0.80      | 2.20       | 3.31    | 2.28       | 4.05      | 0.40    |
| New Mexico                                       | n/a*  | 0.55      | 0.53    | 0.73   | 0.30    | 0.29      | 0.96       | 0.54    | 0.64       | 0.40      | 0.50    |
| New York   | n/a*  | 6.42      | 6.68    | 3.08   | 2.19    | 1.37      | 4.84       | 7.24    | 5.14       | 8.55      | 0.60    |
| North Carolina                                   | n/a*  | 2.26      | 2.17    | 3.41   | 1.32    | 3.01      | 2.28       | 2.17    | 2.42       | 2.01      | 0.70    |
| North Dakota                                     | n/a*  | 0.29      | 0.27    | 0.54   | 0.86    | 0.15      | 0.21       | 0.31    | 0.27       | 0.32      | 0.80    |
| Ohio   | n/a*  | 2.70      | 2.54    | 4.67   | 2.50    | 1.06      | 1.77       | 3.02    | 3.17       | 1.93      | 0.90    |
| Oklahoma   | n/a*  | 1.45      | 1.33    | 2.83   | 0.30    | 3.09      | 1.69       | 1.21    | 1.77       | 0.90      | 1.00    |
| Oregon   | n/a*  | 1.47      | 1.50    | 1.13   | 9.41    | 0.61      | 1.62       | 1.56    | 1.65       | 1.18      | 1.10    |
| Pennsylvania<br>Dhada laland                     | n/a*  | 4.00      | 3.95    | 4.60   | 2.22    | 1.25      | 2.26       | 4.55    | 2.53       | 6.44      | 1.20    |
| Rhode Island                                     | n/a*  | 0.28      | 0.29    | 0.17   | 0.10    | 0.06      | 0.09       | 0.33    | 0.28       | 0.28      | 1.30    |
| South Carolina                                   | n/a*  | 0.99      | 0.97    | 1.25   | 1.53    | 1.72      | 0.81       | 0.92    | 1.02       | 0.94      | 1.40    |

\*An industry-wide estimate was not calculated for this item. Note: Totals may not sum due to rounding.

#### **Detailed Survey Data Tabulations**

|  |           | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |        |         |           |            |         |            |           |         |  |
|--|-----------|---|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|--|
|  |           |   | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |  |
| Demographic categories of the                        | Industry  | All   | Person  | Party  | Under   |           |            | Over    | Selling i  | n U.S.    |         |  |
| company are shaded in <u>light red</u> $\rightarrow$ | Wide      | Reporting   | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |  |
|  | Estimates | Firms   | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |  |
| Sales Force by State (Cont.)                         |           |   |         |        |         |           |            |         |            |           |         |  |
| Percent of Year-end 2015 Independent Contractors     |           |   |         |        |         |           |            |         |            |           |         |  |
| South Dakota   | n/a*      | 0.33  | 0.31    | 0.48   | 0.68    | 0.55      | 0.22       | 0.31    | 0.39       | 0.22      | 1.50    |  |
| Tennessee  | n/a*      | 1.78  | 1.75    | 2.11   | 0.08    | 4.62      | 1.06       | 1.50    | 2.24       | 1.01      | 1.60    |  |
| Texas  | n/a*      | 15.25   | 15.59   | 10.97  | 9.04    | 10.36     | 13.67      | 16.06   | 11.25      | 21.91     | 1.70    |  |
| Utah   | n/a*      | 1.24  | 1.27    | 0.90   | 0.28    | 0.27      | 3.39       | 1.11    | 1.32       | 1.11      | 1.80    |  |
| Vermont  | n/a*      | 0.11  | 0.11    | 0.12   | 0.05    | 0.03      | 0.07       | 0.13    | 0.11       | 0.12      | 1.90    |  |
| Virginia   | n/a*      | 1.87  | 1.77    | 3.05   | 1.66    | 1.13      | 1.78       | 1.97    | 2.00       | 1.65      | 2.00    |  |
| Washington   | n/a*      | 2.11  | 2.13    | 1.84   | 6.44    | 1.08      | 2.79       | 2.15    | 2.23       | 1.89      | 2.10    |  |
| West Virginia  | n/a*      | 0.29  | 0.23    | 1.02   | 0.59    | 0.31      | 0.32       | 0.28    | 0.26       | 0.33      | 2.20    |  |
| Wisconsin  | n/a*      | 1.83  | 1.76    | 2.70   | 0.88    | 2.93      | 0.89       | 1.80    | 2.07       | 1.44      | 2.30    |  |
| Wyoming  | n/a*      | 0.21  | 0.20    | 0.32   | 0.27    | 0.42      | 0.17       | 0.19    | 0.24       | 0.17      | 2.40    |  |
| District of Columbia                                 | n/a*      | 0.11  | 0.11    | 0.10   | 0.24    | 0.06      | 0.09       | 0.12    | 0.10       | 0.14      | 2.50    |  |
| Guam   | n/a*      | 0.04  | 0.04    | 0.06   | 0.00    | 0.00      | 0.03       | 0.05    | 0.05       | 0.03      | 2.60    |  |
| Puerto Rico  | n/a*      | 0.18  | 0.19    | 0.11   | 0.00    | 0.02      | 0.54       | 0.16    | 0.11       | 0.31      | 2.70    |  |
| U.S. Virgin Islands                                  | n/a*      | 0.05  | 0.05    | 0.00   | 0.00    | 0.00      | 0.01       | 0.06    | 0.06       | 0.02      | 27.10   |  |
|  |           | 100.00  | 100.00  | 100.00 | 100.00  | 100.00    | 100.00     | 100.00  | 100.00     | 100.00    | 100.00  |  |
| Number of Firms                                      |           | 61  | 35      | 26     | 8       | 17        | 16         | 20      | 26         | 35        | 1       |  |
| Sales Force by Census Division <sup>1</sup>          |           |   |         |        |         |           |            |         |            |           |         |  |
| Percent of Year-end 2015 Independent Contractors     |           |   |         |        |         |           |            |         |            |           |         |  |
| Northeast  | n/a*      | 16.8  | 17.1    | 12.1   | 7.6     | 4.2       | 11.7       | 18.9    | 12.5       | 23.9      | 10.4    |  |
| New England  | n/a*      | 3.4   | 3.4     | 2.8    | 2.6     | 0.8       | 2.4        | 3.8     | 2.5        | 4.9       | 8.2     |  |
| Middle Atlantic                                      | n/a*      | 13.4  | 13.7    | 9.3    | 5.0     | 3.4       | 9.3        | 15.1    | 10.0       | 19.0      | 2.2     |  |
| Midwest  | n/a*      | 19.2  | 18.6    | 27.1   | 21.5    | 25.6      | 12.6       | 19.2    | 21.3       | 15.9      | 18.4    |  |
| East North Central                                   | n/a*      | 11.9  | 11.5    | 17.0   | 13.2    | 9.9       | 8.8        | 12.5    | 12.7       | 10.6      | 8.1     |  |
| West North Central                                   | n/a*      | 7.3   | 7.1     | 10.1   | 8.3     | 15.6      | 3.8        | 6.7     | 8.6        | 5.3       | 10.3    |  |
| South  | n/a*      | 40.6  | 40.7    | 39.3   | 22.2    | 57.7      | 36.6       | 38.9    | 40.3       | 41.1      | 24.2    |  |
| South Atlantic                                       | n/a*      | 16.7  | 16.6    | 17.7   | 10.8    | 19.4      | 17.2       | 16.3    | 17.9       | 14.6      | 13.5    |  |
| East South Central                                   | n/a*      | 4.6   | 4.5     | 5.7    | 1.9     | 12.4      | 3.0        | 3.8     | 5.8        | 2.7       | 5.8     |  |
| West South Central                                   | n/a*      | 19.3  | 19.6    | 16.0   | 9.6     | 25.9      | 16.3       | 18.8    | 16.6       | 23.7      | 4.9     |  |
| West   | n/a*      | 23.1  | 23.3    | 21.3   | 48.7    | 12.5      | 38.5       | 22.7    | 25.7       | 18.8      | 14.6    |  |
| Mountain   | n/a*      | 8.0   | 8.0     | 8.3    | 8.4     | 7.6       | 12.0       | 7.6     | 8.7        | 6.9       | 9.6     |  |
| Pacific  | n/a*      | 15.1  | 15.3    | 13.0   | 40.3    | 4.9       | 26.5       | 15.0    | 17.0       | 11.9      | 5.0     |  |
| Commonwealths & Territories                          | n/a*      | 0.3   | 0.3     | 0.2    | 0.0     | 0.0       | 0.6        | 0.3     | 0.2        | 0.4       | 32.4    |  |
| Total  |           | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                      |           | 61  | 35      | 26     | 8       | 17        | 16         | 20      | 26         | 35        | 1       |  |

\*An industry-wide estimate was not calculated for this item.

Note: Totals may not sum due to rounding.

<sup>1</sup>Census Division Definitions: New England-CT, MA, ME, NH, RI, VT; Middle Atlantic-NJ, NY, PA; East North Central-IL, IN, MI, OH, WI; West North Central-IA, KS, MN, MO, ND, NE, SD; South Atlantic-DC, DE, FL, GA, MD, NC, SC, VA, WV; East South Central-AL, KY, MS, TN; West South Central-AR, LA, OK, TX; Mountain-AZ, CO, ID, MT, NM, NV, UT, WY; Pacific-AK, CA, HI, OR, WA; commonwealth & territories-DC, PR, GU, VI.

## **Detailed Survey Data Tabulations**

|   |           |           | Tabulation | s of Data fr | om Firms Pa | articipating | in the Gro | wth & Outlo | ok Survey |           |             |
|---|-----------|-----------|------------|--------------|-------------|--------------|------------|-------------|-----------|-----------|-------------|
|   |           |           | Sales N    | lethod       |             | Annual Re    | tail Sales |             | 1st Year  | of Direct |             |
| Demographic categories of the                         | Industry  |           | Person     | Party        | Under       |              |            | Over        | Selling   |           |             |
| company are shaded in <u>light red</u> →              |           |           | to         | Plan/        | \$3         | \$3-29.9     | \$30-200   | \$200       | Before    | 2000 or   | Company     |
|   | Estimates | Firms     | Person     | Groups       | Million     | Million      | Million    | Million     | 2000      | After     | Data        |
| Employee Workforce                                    |           |           |            |              |             |              |            |             |           |           |             |
| Average number of employees per firm at year-end 2015 | 42        | 310       | 447        | 138          | 9           | 39           | 208        | 973         | 606       | 120       | 200         |
| Number of Firms                                       |           | 97        | 54         | 43           | 22          | 24           | 27         | 24          | 38        | 59        | 1           |
| Full-time (30+ hours per week)                        | n/a*      | 91.4      | 90.7       | 94.0         | 83.8        | 95.8         | 93.5       | 90.7        | 90.7      | 93.6      | 99.0        |
| Part-time   | n/a*      | 8.6       | 9.3        | 6.0          | 16.2        | 4.2          | 6.5        | 9.3         | 9.3       | 6.4       | 1.0         |
|   |           | 100.0     | 100.0      | 100.0        | 100.0       | 100.0        | 100.0      | 100.0       | 100.0     | 100.0     | 100.0       |
| Number of Firms                                       |           | 93        | 51         | 42           | 22          | 24           | 26         | 21          | 35        | 58        | 1           |
| Retail sales per employee <sup>1</sup>                | \$621,687 | \$636,749 | \$677,027  | \$473,180    | \$132,072   | \$310,043    | \$410,019  | \$708,625   | \$558,433 | \$892,010 | \$2,070,000 |
| Number of Firms                                       |           | 97        | 54         | 43           | 22          | 24           | 27         | 24          | 38        | 59        | 1           |
| Sales force members per employee <sup>2</sup>         | 234       | 255       | 289        | 109          | 120         | 605          | 165        | 261         | 235       | 317       | 500         |
| Number of Firms                                       |           | 93        | 52         | 41           | 20          | 24           | 25         | 24          | 37        | 56        | 1           |

\*An industry-wide estimate was not calculated for this item. Note: Percentage changes may not calculate from figures due to rounding. <sup>1</sup>Annual retail sales of consumer products and services divided by the year-end number of employees. <sup>2</sup>Year-end number of independent sales force members divided by the year-end number of employees.

#### **Detailed Survey Data Tabulations**

|   |           | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |        |         |           |            |         |            |           |         |  |
|---|-----------|---|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|--|
|   |           |   | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |  |
| Demographic categories of the                         | Industry  | All   | Person  | Party  | Under   |           |            | Over    | Selling i  | n U.S.    |         |  |
| company are shaded in <u>light red</u> →              | Wide      | Reporting   | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |  |
|   | Estimates | Firms   | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |  |
|   |           |   |         |        |         |           |            |         |            |           |         |  |
| Employees by Function                                 |           |   |         |        |         |           |            |         |            |           |         |  |
| Percent of Year-end Employees                         |           |   |         |        |         |           |            |         |            |           |         |  |
| Research & development                                | 4.0       | 4.1   | 4.7     | 2.1    | 5.5     | 3.0       | 2.4        | 4.6     | 4.7        | 2.1       | 3.8     |  |
| Manufacturing / quality assurance                     | 19.4      | 18.8  | 20.8    | 11.1   | 22.9    | 16.9      | 22.7       | 17.8    | 22.1       | 8.0       | 7.8     |  |
| Purchasing  | 1.5       | 1.2   | 1.0     | 2.1    | 1.5     | 3.6       | 1.5        | 1.0     | 0.9        | 2.2       | 2.5     |  |
| Marketing   | 8.0       | 6.2   | 6.0     | 7.2    | 18.3    | 12.5      | 6.5        | 5.8     | 5.5        | 8.8       | 10.4    |  |
| Sales / customer support / salesforce training        | 20.7      | 20.4  | 20.5    | 20.3   | 22.4    | 18.2      | 23.6       | 19.7    | 20.0       | 22.0      | 50.0    |  |
| Distribution (warehousing, shipping, logistics)       | 15.7      | 16.2  | 10.9    | 36.4   | 11.4    | 14.5      | 17.3       | 16.0    | 12.4       | 28.7      | 5.1     |  |
| Information technology (IT)                           | 9.5       | 10.6  | 11.3    | 7.8    | 4.9     | 7.3       | 8.6        | 11.3    | 10.9       | 9.7       | 9.0     |  |
| Administration (legal, finance, executive mgnt, etc.) | 18.6      | 19.6  | 21.8    | 11.4   | 13.1    | 19.7      | 15.6       | 20.7    | 20.6       | 16.3      | 11.4    |  |
| All other'  | 2.6       | 2.8   | 3.1     | 1.5    | 0.0     | 4.2       | 1.8        | 3.0     | 3.0        | 2.3       | 0.0     |  |
|   | 100.0     | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
|   | 100.0     | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                       |           | 93  | 51      | 42     | 21      | 24        | 26         | 22      | 36         | 57        | 1       |  |
| Employees by Census Region <sup>2</sup>               |           |   |         |        |         |           |            |         |            |           |         |  |
| Percent of Year-end Employees                         |           |   |         |        |         |           |            |         |            |           |         |  |
| Northeast   | n/a*      | 4.5   | 4.1     | 5.9    | 4.5     | 9.3       | 18.4       | 0.9     | 5.1        | 2.8       | 10.4    |  |
| New England   | n/a*      | 1.1   | 0.0     | 4.7    | 0.0     | 6.5       | 1.6        | 0.8     | 0.8        | 1.8       | 8.2     |  |
| Middle Atlantic                                       | n/a*      | 3.4   | 4.1     | 1.1    | 4.5     | 2.8       | 16.8       | 0.1     | 4.2        | 1.0       | 2.2     |  |
| Midwest   | n/a*      | 29.7  | 24.1    | 49.0   | 48.3    | 7.0       | 22.7       | 31.9    | 31.8       | 23.4      | 18.4    |  |
| East North Central                                    | n/a*      | 28.7  | 24.0    | 44.7   | 19.1    | 7.0       | 18.3       | 31.9    | 30.6       | 22.9      | 8.1     |  |
| West North Central                                    | n/a*      | 1.0   | 0.0     | 4.2    | 29.2    | 0.0       | 4.5        | 0.0     | 1.2        | 0.5       | 10.3    |  |
| South   | n/a*      | 20.1  | 21.8    | 14.3   | 32.5    | 59.9      | 6.0        | 22.6    | 16.3       | 31.6      | 24.2    |  |
| South Atlantic  | n/a*      | 7.1   | 8.5     | 2.3    | 26.9    | 24.1      | 0.7        | 8.2     | 6.9        | 7.7       | 13.5    |  |
| East South Central                                    | n/a*      | 3.1   | 2.8     | 4.0    | 1.1     | 15.3      | 0.8        | 3.4     | 2.9        | 3.6       | 5.8     |  |
| West South Central                                    | n/a*      | 9.9   | 10.4    | 8.0    | 4.5     | 20.4      | 4.5        | 11.0    | 6.5        | 20.2      | 4.9     |  |
| West  | n/a*      | 45.7  | 50.0    | 30.8   | 14.7    | 23.9      | 52.8       | 44.5    | 46.8       | 42.2      | 14.6    |  |
| Mountain  | n/a*      | 30.9  | 31.5    | 28.8   | 2.2     | 14.2      | 46.6       | 27.5    | 27.9       | 40.1      | 9.6     |  |
| Pacific   | n/a*      | 14.7  | 18.4    | 2.0    | 12.4    | 9.7       | 6.2        | 17.0    | 18.9       | 2.1       | 5.0     |  |
| Commonwealths & Territories                           | n/a*      | 0.1   | 0.1     | 0.0    | 0.0     | 0.0       | 0.0        | 0.1     | 0.1        | 0.0       | 32.4    |  |
| Total   |           | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                       |           | 69  | 36      | 33     | 12      | 17        | 20         | 20      | 28         | 41        | 1       |  |

\*An industry-wide estimate was not calculated for this item. Note: Totals may not sum due to rounding.

<sup>1</sup>Includes events, facilities, maintenance, security, food services, and philanthropy.

<sup>2</sup>Census Division Definitions: New England-CT, MA, ME, NH, RI, VT; Middle Atlantic-NJ, NY, PA; East North Central-IL, IN, MI, OH, WI; West North Central-IA, KS, MN, MO, ND, NE, SD; South Atlantic-DC, DE, FL, GA, MD, NC, SC, VA, WV; East South Central-AL, KY, MS, TN; West South Central-AR, LA, OK, TX; Mountain-AZ, CO, ID, MT, NM, NV, UT, WY; Pacific-AK, CA, HI, OR, WA; commonwealth & territories-GU, PR, VI.

## **Detailed Survey Data Tabulations**

|  |           |           | Tabulations | of Data fr | om Firms Pa | rticipating | in the Grov | vth & Outlo | ok Survey   |           |          |
|--|-----------|-----------|-------------|------------|-------------|-------------|-------------|-------------|-------------|-----------|----------|
|  |           |           | Sales M     | ethod      |             | Annual Re   | tail Sales  |             | 1st Year of | of Direct |          |
| Demographic categories of the  | Industry  | All       | Person      | Party      | Under       |             |             | Over        | Selling     | in U.S.   |          |
| company are shaded in <u>light red</u> $\rightarrow$   | Wide      | Reporting | to          | Plan/      | \$3         | \$3-29.9    | \$30-200    | \$200       | Before      | 2000 or   | Company  |
|  | Estimates | Firms     | Person      | Groups     | Million     | Million     | Million     | Million     | 2000        | After     | Data     |
| Contract Workers   |           |           |             |            |             |             |             |             |             |           |          |
| Percentage of companies that used any non-sales force contract workers in 2015                             | n/a*      | 72.9      | 75.0        | 70.5       | 50.0        | 76.0        | 77.8        | 86.4        | 80.6        | 68.3      | 100.0    |
| Number of Firms  |           | 96        | 52          | 44         | 22          | 25          | 27          | 22          | 36          | 60        | 1        |
| Average number of contract workers per firm that used such workers at year-end 2015                        | n/a*      | 53        | 89          | 13         | 4           | 6           | 19          | 204         | 121         | 11        | 20       |
| Number of Firms  |           | 55        | 29          | 26         | 10          | 14          | 19          | 12          | 21          | 34        | 1        |
| Average amount spent in 2015 on contract workers by companies that used such workers (\$000)               | n/a*      | \$1,954   | \$2,655     | \$1,020    | \$140       | \$156       | \$578       | \$7,857     | \$4,222     | \$487     | \$300    |
| Number of Firms  |           | 56        | 32          | 24         | 9           | 15          | 20          | 12          | 22          | 34        | 1        |
| Manufacture or Assemble in U.S.  |           |           |             |            |             |             |             |             |             |           |          |
| Percentage of companies that manufacture or assemble products in-house in the United States                | 42.1      | 51.5      | 50.0        | 53.3       | 40.9        | 38.5        | 63.0        | 62.5        | 63.2        | 44.3      | 100.0    |
| Number of Firms  |           | 99        | 54          | 45         | 22          | 26          | 27          | 24          | 38          | 61        | 1        |
| Percentage of companies that <u>outsource</u> the manufacture or assembly of products in the United States | 65.9      | 71.4      | 77.8        | 63.6       | 63.6        | 76.0        | 70.4        | 75.0        | 68.4        | 73.3      | 100.0    |
| Number of Firms  |           | 98        | 54          | 44         | 22          | 25          | 27          | 24          | 38          | 60        | 1        |
| Average value of 2015 <u>net</u> exports per company (in thousands)  | n/a*      | \$21,949  | \$48,506    | -\$9,437   | -\$10       | \$111       | \$18,555    | \$68,417    | \$70,967    | -\$1,060  | \$25,000 |
| Number of Firms  |           | 72        | 39          | 33         | 18          | 20          | 15          | 19          | 23          | 49        | 1        |

\*An industry-wide estimate was not calculated for this item.

## **Detailed Survey Data Tabulations**

|  | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |           |         |        |         |           |            |         |            |           |          |
|--|---|-----------|---------|--------|---------|-----------|------------|---------|------------|-----------|----------|
|  |   |           | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |          |
| Demographic categories of the                        | Industry  | All       | Person  | Party  | Under   |           |            | Over    | Selling    | in U.S.   |          |
| company are shaded in <u>light red</u> $\rightarrow$ | Wide  | Reporting | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company  |
|  | Estimates   | Firms     | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data     |
| Types of Company Facilities in the U.S.              |   |           |         |        |         |           |            |         |            |           |          |
| Percent of Companies                                 |   |           |         |        |         |           |            |         |            |           |          |
| World headquarters                                   | n/a*  | 90.4      | 90.4    | 90.5   | 80.0    | 84.0      | 96.2       | 100.0   | 97.2       | 86.2      | 100.0    |
| Other office buildings                               | n/a*  | 42.6      | 55.8    | 26.2   | 20.0    | 36.0      | 53.8       | 56.5    | 52.8       | 36.2      | 100.0    |
| Laboratories   | n/a*  | 19.1      | 26.9    | 9.5    | 5.0     | 4.0       | 26.9       | 39.1    | 33.3       | 10.3      | 100.0    |
| Manufacturing plants                                 | n/a*  | 27.7      | 30.8    | 23.8   | 10.0    | 20.0      | 38.5       | 39.1    | 41.7       | 19.0      | 100.0    |
| Distribution centers / warehouses                    | n/a*  | 63.8      | 65.4    | 61.9   | 40.0    | 68.0      | 69.2       | 73.9    | 75.0       | 56.9      | 100.0    |
| Retail shops   | n/a*  | 10.6      | 17.3    | 2.4    | 15.0    | 12.0      | 7.7        | 8.7     | 11.1       | 10.3      | 100.0    |
| Other facilities <sup>1</sup>                        | n/a*  | 5.3       | 7.7     | 2.4    | 0.0     | 4.0       | 3.8        | 13.0    | 13.9       | 0.0       | 100.0    |
| Total Number of Facilities Reported                  |   |           |         |        |         |           |            |         |            |           |          |
| World headquarters                                   | n/a*  | 85        | 47      | 38     | 16      | 21        | 25         | 23      | 35         | 50        | 1        |
| Other office buildings                               | n/a*  | 143       | 125     | 18     | 6       | 12        | 21         | 104     | 110        | 33        | 1        |
| Laboratories   | n/a*  | 84        | 78      | 6      | 3       | 1         | 7          | 73      | 76         | 8         | 3        |
| Manufacturing plants                                 | n/a*  | 54        | 36      | 18     | 6       | 5         | 13         | 30      | 36         | 18        | 2        |
| Distribution centers / warehouses                    | n/a*  | 137       | 100     | 37     | 8       | 22        | 49         | 58      | 85         | 52        | 10       |
| Retail shops   | n/a*  | 50        | 42      | 8      | 10      | 23        | 14         | 3       | 36         | 14        | 1        |
| Other facilities <sup>1</sup>                        | n/a*  | 17        | 15      | 2      | 0       | 1         | 2          | 14      | 17         | 0         | 2        |
| Number of Firms                                      |   | 94        | 52      | 42     | 20      | 25        | 26         | 23      | 36         | 58        | 1        |
| Research & Development                               |   |           |         |        |         |           |            |         |            |           |          |
| Average R&D expense per firm in 2015 (in thousands)  | n/a*  | \$2,405   | \$4,109 | \$288  | \$28    | \$64      | \$1,225    | \$7,647 | \$5,764    | \$360     | \$10,000 |
| Number of Firms                                      |   | 74        | 41      | 33     | 14      | 21        | 19         | 20      | 28         | 46        | 1        |

\*An industry-wide estimate was not calculated for this item.

<sup>1</sup>Includes vacation and retreat properties, and training and pickup centers.

# **Detailed Survey Data Tabulations**

|  |           |           | Tabulations | of Data fr | om Firms Pa | rticipating | in the Grov | vth & Outlo | ok Survey  |           |         |
|--|-----------|-----------|-------------|------------|-------------|-------------|-------------|-------------|------------|-----------|---------|
|  |           |           | Sales M     | ethod      |             | Annual Re   | tail Sales  |             | 1st Year o | of Direct |         |
| Demographic categories of the  | Industry  | All       | Person      | Party      | Under       |             |             | Over        | Selling    | in U.S.   |         |
| company are shaded in <u>light red</u> →   | Wide      | Reporting | to          | Plan/      | \$3         | \$3-29.9    | \$30-200    | \$200       | Before     | 2000 or   | Company |
|  | Estimates | Firms     | Person      | Groups     | Million     | Million     | Million     | Million     | 2000       | After     | Data    |
| Charitable Giving  |           |           |             |            |             |             |             |             |            |           |         |
| Cash Donations   |           |           |             |            |             |             |             |             |            |           |         |
| Percentage of companies that made cash donations in the U.S. in 2015                                       | 55.5      | 77.4      | 75.0        | 80.5       | 50.0        | 68.0        | 88.0        | 100.0       | 91.7       | 68.4      | 100.0   |
| Number of Firms  |           | 93        | 52          | 41         | 20          | 25          | 25          | 23          | 36         | 57        | 1       |
| Average cash donations in U.S. in 2015 per company that made such donations (\$000)                        | \$70      | \$664     | \$1,114     | \$199      | \$6         | \$57        | \$235       | \$1,771     | \$1,262    | \$122     | \$100   |
| Number of firms  |           | 61        | 31          | 30         | 9           | 14          | 18          | 20          | 29         | 32        | 1       |
| In-kind Donations  |           |           |             |            |             |             |             |             |            |           |         |
| Percentage of companies that made in-kind<br>donations of company products/services<br>in the U.S. in 2015 | 42.0      | 56.7      | 50.0        | 65.0       | 38.1        | 52.0        | 59.1        | 77.3        | 70.6       | 48.2      | 100.0   |
|  | 42.0      | 50.7      | 50.0        | 05.0       | 30.1        |             | 59.1        | 11.5        |            | 40.2      | 100.0   |
| Number of firms  |           | 90        | 50          | 40         | 21          | 25          | 22          | 22          | 34         | 56        | 1       |
| Average value of in-kind donations in the U.S. in 2015 per company that made such donations (\$000)        | \$123     | \$813     | \$779       | \$838      | \$70        | \$30        | \$143       | \$2,174     | \$713      | \$903     | \$150   |
| Number of firms  |           | 40        | 17          | 23         | 7           | 10          | 9           | 14          | 19         | 21        | 1       |

# **Detailed Survey Data Tabulations**

|   |           |       | Tabulations | of Data fr | om Firms Pa | articipating | in the Grov | vth & Outlo | ok Survey  |         |         |
|---|-----------|-------|-------------|------------|-------------|--------------|-------------|-------------|------------|---------|---------|
|   |           |       | Sales M     | ethod      |             | Annual Re    | tail Sales  |             | 1st Year o |         |         |
| Demographic categories of the                   | Industry  |       | Person      | Party      | Under       |              |             | Over        | Selling i  | in U.S. |         |
| company are shaded in <u>light red</u> →        | Wide      |       | to          | Plan/      | \$3         | \$3-29.9     | \$30-200    | \$200       | Before     | 2000 or | Company |
|   | Estimates | Firms | Person      | Groups     | Million     | Million      | Million     | Million     | 2000       | After   | Data    |
| Charitable Giving (Cont.)                       |           |       |             |            |             |              |             |             |            |         |         |
| Employee Volunteer Programs                     |           |       |             |            |             |              |             |             |            |         |         |
| Percentage of companies with programs for       |           |       |             |            |             |              |             |             |            |         |         |
| employees to volunteer in the U.S.              | 15.0      | 39.8  | 42.3        | 36.6       | 9.5         | 24.0         | 50.0        | 73.9        | 45.7       | 36.2    | 100.0   |
| Number of firms                                 |           | 93    | 52          | 41         | 21          | 25           | 24          | 23          | 35         | 58      | 1       |
| Average employee volunteer hours in the U.S.    |           |       |             |            |             |              |             |             |            |         |         |
| in 2015 per company with such programs          | 391       | 4,233 | 6,382       | 1,905      | 80          | 49           | 2,987       | 7,046       | 8,090      | 1,662   | 200     |
| Number of firms                                 |           | 25    | 13          | 12         | 2           | 4            | 7           | 12          | 10         | 15      | 1       |
| Focus of Charitable Activities in U.S.          |           |       |             |            |             |              |             |             |            |         |         |
| Percentage of companies that have a particular  |           |       |             |            |             |              |             |             |            |         |         |
| focus for its charitable activities in the U.S. | 33.1      | 51.1  | 46.2        | 57.5       | 28.6        | 44.0         | 50.0        | 81.8        | 60.0       | 45.6    | 100.0   |
| Number of firms                                 |           | 92    | 52          | 40         | 21          | 25           | 24          | 22          | 35         | 57      | 1       |
|   |           |       |             |            |             |              |             |             |            |         |         |
|   |           |       |             |            |             |              |             |             |            |         |         |
|   |           |       |             |            |             |              |             |             |            |         |         |

## **Detailed Survey Data Tabulations**

|  |           | Tabulations of Data from Firms Participating in the Growth & Outlook Survey |         |        |         |           |            |         |            |           |         |  |
|--|-----------|---|---------|--------|---------|-----------|------------|---------|------------|-----------|---------|--|
|  |           |   | Sales M | ethod  |         | Annual Re | tail Sales |         | 1st Year o | of Direct |         |  |
| Demographic categories of the                        | Industry  | All   | Person  | Party  | Under   |           |            | Over    | Selling i  | n U.S.    |         |  |
| company are shaded in <u>light red</u> $\rightarrow$ | Wide      | Reporting   | to      | Plan/  | \$3     | \$3-29.9  | \$30-200   | \$200   | Before     | 2000 or   | Company |  |
|  | Estimates | Firms   | Person  | Groups | Million | Million   | Million    | Million | 2000       | After     | Data    |  |
| Compensation Structure                               |           |   |         |        |         |           |            |         |            |           |         |  |
| Percent of Firms                                     |           |   |         |        |         |           |            |         |            |           |         |  |
| Multilevel   | 94.8      | 95.1  | 91.1    | 100.0  | 95.5    | 92.9      | 92.6       | 100.0   | 89.7       | 98.4      | 100.0   |  |
| Single level   | 5.2       | 4.9   | 8.9     | 0.0    | 4.5     | 7.1       | 7.4        | 0.0     | 10.3       | 1.6       | 0.0     |  |
| Other/hybrid   | 0.0       | 0.0   | 0.0     | 0.0    | 0.0     | 0.0       | 0.0        | 0.0     | 0.0        | 0.0       | 0.0     |  |
|  | 100.0     | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                      |           | 102   | 56      | 46     | 22      | 28        | 27         | 25      | 39         | 63        | 1       |  |
| Percent of Retail Sales Dollars                      |           |   |         |        |         |           |            |         |            |           |         |  |
| Multilevel   | 97.0      | 98.1  | 97.8    | 100.0  | 89.5    | 86.6      | 86.1       | 100.0   | 97.2       | 100.0     | 100.0   |  |
| Single level   | 3.0       |   | 2.2     | 0.0    | 10.5    | 13.4      | 13.9       | 0.0     | 2.8        | 0.0       | 0.0     |  |
| Other/hybrid   | 0.0       | 0.0   | 0.0     | 0.0    | 0.0     | 0.0       | 0.0        | 0.0     | 0.0        | 0.0       | 0.0     |  |
|  | 100.0     | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                      |           | 102   | 56      | 46     | 22      | 28        | 27         | 25      | 39         | 63        | 1       |  |
| Percent of Sales Force Members                       |           |   |         |        |         |           |            |         |            |           |         |  |
| Multilevel   | 98.6      | 99.9  | 99.9    | 100.0  | 100.0   | 99.5      | 99.3       | 100.0   | 99.8       | 100.0     | 100.0   |  |
| Single level   | 1.4       | 0.1   | 0.1     | 0.0    | 0.0     | 0.5       | 0.7        | 0.0     | 0.2        | 0.0       | 0.0     |  |
| Other/hybrid   | 0.0       | 0.0   | 0.0     | 0.0    | 0.0     | 0.0       | 0.0        | 0.0     | 0.0        | 0.0       | 0.0     |  |
|  | 100.0     | 100.0   | 100.0   | 100.0  | 100.0   | 100.0     | 100.0      | 100.0   | 100.0      | 100.0     | 100.0   |  |
| Number of Firms                                      |           | 95  | 52      | 43     | 20      | 26        | 25         | 24      | 37         | 58        | 1       |  |

Note: Tabulation may not sum due to rounding.

## **Detailed Survey Data Tabulations**

|  |           | 1         | Tabulations | of Data fro | om Firms Pa | rticipating | in the Grov | vth & Outlo | ok Survey  |           |         |
|--|-----------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|------------|-----------|---------|
|  |           |           | Sales M     | ethod       |             | Annual Re   | tail Sales  |             | 1st Year o | of Direct |         |
| Demographic categories of the                        | Industry  | All       | Person      | Party       | Under       |             |             | Over        | Selling i  | in U.S.   |         |
| company are shaded in <u>light red</u> $\rightarrow$ | Wide      | Reporting | to          | Plan/       | \$3         | \$3-29.9    | \$30-200    | \$200       | Before     | 2000 or   | Company |
|  | Estimates | Firms     | Person      | Groups      | Million     | Million     | Million     | Million     | 2000       | After     | Data    |
| Predominant Sales Method                             |           |           |             |             |             |             |             |             |            |           |         |
| Percent of Firms                                     |           |           |             |             |             |             |             |             |            |           |         |
| Person-to-person/face-to-face/door-to-door           | n/a*      | 54.9      | 100.0       | 0.0         | 40.9        | 42.9        | 55.6        | 80.0        | 69.2       | 46.0      | 100.0   |
| Party plan/groups/classes, incl. online parties      | n/a*      | 45.1      | 0.0         | 100.0       | 59.1        | 57.1        | 44.4        | 20.0        | 30.8       | 54.0      | 0.0     |
| Other  | n/a*      | 0.0       | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0        | 0.0       | 0.0     |
|  |           | 100.0     | 100.0       | 100.0       | 100.0       | 100.0       | 100.0       | 100.0       | 100.0      | 100.0     | 100.0   |
| Number of Firms                                      |           | 102       | 56          | 46          | 22          | 28          | 27          | 25          | 39         | 63        | 1       |
| Percent of Retail Sales Dollars                      |           |           |             |             |             |             |             |             |            |           |         |
| Person-to-person/face-to-face/door-to-door           | n/a*      | 85.5      | 100.0       | 0.0         | 27.1        | 48.2        | 53.6        | 90.7        | 89.5       | 77.3      | 100.0   |
| Party plan/groups/classes, incl. online parties      | n/a*      | 14.5      | 0.0         | 100.0       | 72.9        | 51.8        | 46.4        | 9.3         | 10.5       | 22.7      | 0.0     |
| Other  | n/a*      | 0.0       | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0        | 0.0       | 0.0     |
|  |           | 100.0     | 100.0       | 100.0       | 100.0       | 100.0       | 100.0       | 100.0       | 100.0      | 100.0     | 100.0   |
| Number of Firms                                      |           | 102       | 56          | 46          | 22          | 28          | 27          | 25          | 39         | 63        | 1       |
| Percent of Sales Force Members                       |           |           |             |             |             |             |             |             |            |           |         |
| Person-to-person/face-to-face/door-to-door           | n/a*      | 91.9      | 100.0       | 0.0         | 40.0        | 88.1        | 67.0        | 95.9        | 96.0       | 81.9      | 100.0   |
| Party plan/groups/classes, incl. online parties      | n/a*      | 8.1       | 0.0         | 100.0       | 60.0        | 11.9        | 33.0        | 4.1         | 4.0        | 18.1      | 0.0     |
| Other  | n/a*      | 0.0       | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0        | 0.0       | 0.0     |
|  |           | 100.0     | 100.0       | 100.0       | 100.0       | 100.0       | 100.0       | 100.0       | 100.0      | 100.0     |         |
| Number of Firms                                      |           | 95        | 52          | 43          | 20          | 26          | 25          | 24          | 37         | 58        | 1       |

 $^{\ast}\mbox{An}$  industry-wide estimate was not calculated for this item.

Note: Tabulation may not sum due to rounding.